



December 7, 2020

Dear Board Chair Alan Rubin, Executive Committee & Board of Directors:

Please accept this letter as notice of my resignation as President & CEO of the Otsego County Chamber of Commerce. My last day with the Chamber will be Monday, December 28, 2020. What an honor it has been to lead the Otsego County Chamber these past eight years and to serve our business community. I am proud of what we have accomplished as a team on behalf of our members. We worked collaboratively to bring together workforce, energy infrastructure, small business summits that attracted hundreds of our members to actively engage in this work and brought about positive change and education to build a strong economy. I am convinced that the Otsego County Chamber will continue to be an increasingly strong force in advocating for our membership and will bring innovative ideas and create, pioneering opportunities to continue to grow our business community.

My great privilege has been working with an exceptionally dedicated and skilled team of executives and managers who lead the most amazing organizations in Otsego County. I am exceedingly grateful for all the long hours and hard work we have invested to boost the economy in our region and to maintain our recognition by the Business Council as The Chamber of the Year since 2013 for maintaining strong programming and growing membership. These are not accomplishments a CEO makes alone. These are achievements that require a committed team of gifted, tenacious individuals who come together to work relentlessly for a common goal. I thank you for that dedication.

As many of you know, my sincere passions are workforce development and chambers of commerce. I will be advancing my career in a new community to be closer to family members who need my help and support due to the negative impacts of the COVID-19 pandemic. I am dedicated to family and community and to serving others, and I am ready to serve and begin the next chapter of my life.

It has been my pleasure to lead the team at Otsego County Chamber of Commerce. I could not have asked for a more supportive board of directors, and I treasure the friendships I have cultivated with each one of you. Thank you for the opportunity to serve as your President & CEO these last eight

years. I will work diligently to make a smooth transition for your next leader and am confident that I am leaving the Chamber in a strong position to make this transition possible.

With gratitude and warm regards,

A handwritten signature in cursive script that reads "Barbara Ann Heegan".

Barbara Ann Heegan
President/CEO